



Additional Surplus Information to the Trustee report and Financial Statements 2024 - 2025

We were extremely fortunate to be able to report an unplanned surplus of £1,608k (2024: £1,106k). This was mainly due to a significant increase in one-off legacies from individuals and we are incredibly grateful for the generosity of those who recognise our work across the county of Cambridgeshire. In addition, the first tranche of the government's capital grant to hospices increased our income by a further £235k, but this was restricted to capital programmes and not day-to-day running costs.

Recent surpluses have allowed us to build up our reserves so that we can continue to provide the existing level of services and demonstrate resilience in the face of adverse events (such as the termination of the CUH contract). However, it is worth noting that our free reserves (expressed as a number of months of expenditure) are below the average for UK hospices. Whilst the response to the 'Protect Our Care' campaign has been fantastic, it does not offer long-term guarantees of our financial viability.

The long-term outlook for hospices is extremely challenging. A recent survey by Hospice UK found that just under 60% of UK hospices incurred a deficit in 2024-25, resulting in service closures and redundancies at some hospices. Our costs are increasing faster than our core income streams and this presents us with challenges to ensure our long-term sustainability. There is an ever-increasing demand from an aging population without improved funding to recognise this and the restructuring of ICBs in England adds to the uncertain environment in which the hospice operates.

We will be reliant on the continuing support of our fantastic community to meet these challenges.